



# TE PAE ANAMATA

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## Summary

Te Pae Oranga o Ruahine o Tararua Iwi Māori  
Partnership Board



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# Ka anga atu au ki te anamata, ka titiro ki tua ki te pitomata, he ao anō kei mua i te aroaro – he reanga hou, he reanga reo!

*As I set my sights on the future, promising prospects yonder, a new direction ahead – the proclamation of a revolutionary transformation!*

## MISSION

*Is to influence and advance hauora Māori planning, commissioning, monitoring and success across our rohe’s wellbeing sector through a Mātauranga Māori lens underpinned by whānau voice.*

## VISION

*Is to support whānau control of their own hauora outcomes by acknowledging their lived experiences and supporting them with the tools and opportunities to participate and be successful.*

## NGĀ UARA CORE VALUES Our Values



### Whanaungatanga

Te Pae Oranga acknowledges the importance of unity and cohesion in all we do with each other and others.



### Manaakitanga

Te Pae Oranga demonstrates its support and kindness, generosity and respect for each other, and whānau.



### Te Reo Māori

Te Pae Oranga acknowledges and upholds te reo Māori as our key identity and what makes Māori so unique as tangata whenua of Aotearoa.



### Kaitiakitanga

Te Pae Oranga serves its whānau by serving as guardians for equal and better well-being outcomes for whānau.



### Whakapapa

Te Pae Oranga understands that as iwi we have a connection to each other that is more than a mutual understanding but is by blood ties and tikanga.



### Rangatiratanga

Te Pae Oranga upholds the leadership, self-determination, sovereignty, independence, and autonomy of each other, and whānau.



### Pūkengatanga

Te Pae Oranga will strive to ensure there are opportunities for the organisation and whānau to develop the skills and knowledge to live fulfilling and healthy lifestyles.



### Wairuatanga

Te Pae Oranga upholds the sanctity of our spiritual connections as a people and to the places we live.



### Ūkaipōtanga

Te Pae Oranga recognises the power of belonging and its importance to ensuring the success of achieving our vision.

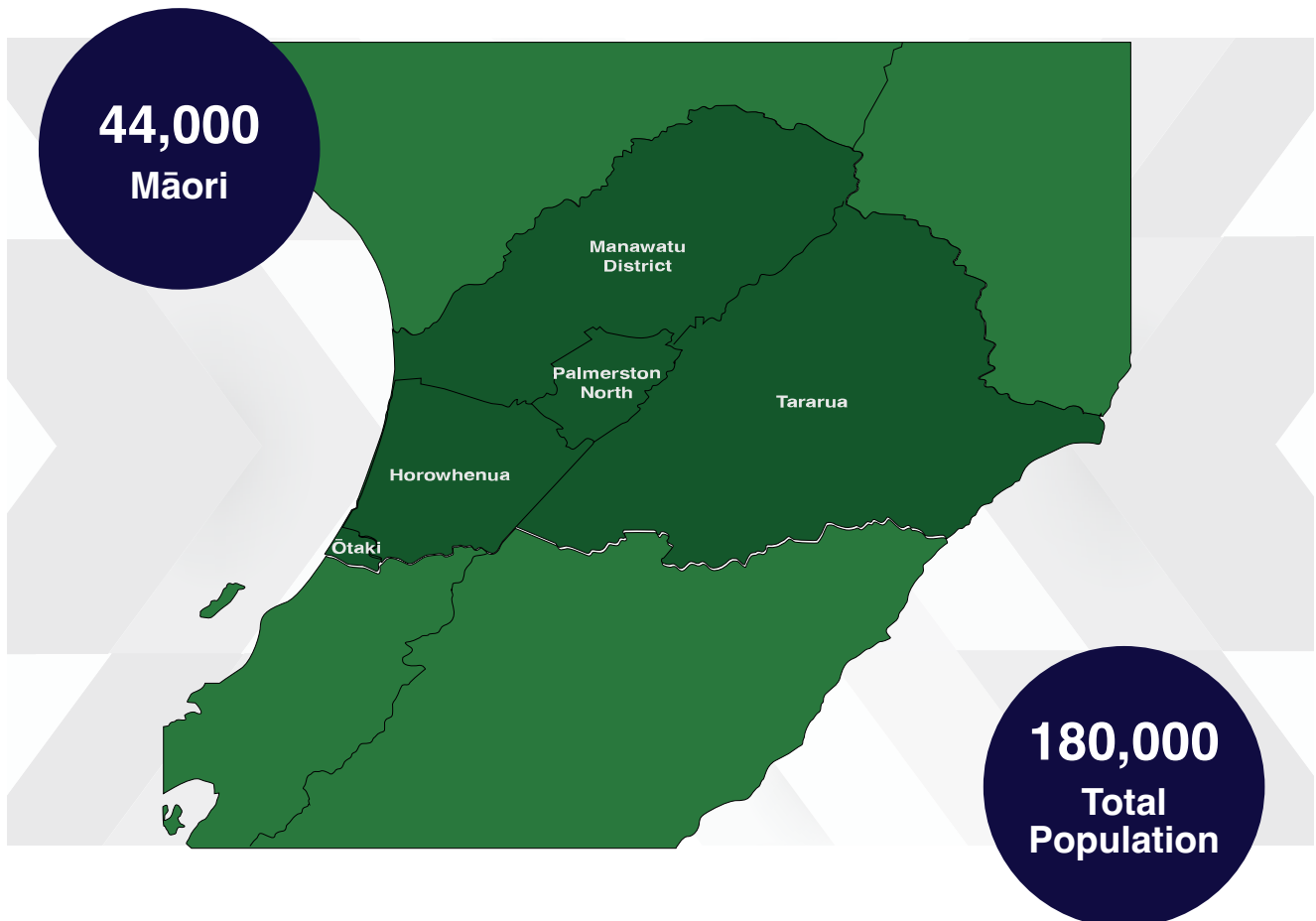
**Te Pae Oranga is comprised of a representative from each of the seven iwi that are Mana whenua in the rohe, two mātāwaka representatives and a mana whaikaha representative.**

*E rere arorangi ki ngā maunga kōrero a Ruahine, a Tararua  
Kāhū hōmiromiro i ngā whetū o Tamaki nui-ā-Rua, o Rangitāne,  
o Kahungunu hoki rā*

*Hoka hōkai atu ki te karamatatanga o Rangitūmau e  
Koko aro i te pae ka tau ki Te Pounga Tokotoko o Te Tonga i ngā  
Hekenga-mai-i-raro ki te ūpoko e,  
Hāro ki tai, hāro ki uta ki Te Punahau, ki Te Hihī o Te Rā o Muaūpoko  
kairau noho whenua e*

*Tākina, tākina i te uru whakararo , e ko Raukawa, e ko Kauwhata, e ko Maniapoto,  
e ko Tūwharetoa hau Hoki pēnei mai ki te manawarū o te oha a Te Aweawe mā  
koutou, mā tātou, e whakaoti*

*Ko te ora o te tāngata ki runga, hau, hau, hauora e*





# Executive Summary

**Te Pae Oranga o Ruahine o Tararua Iwi Māori Partnership Board Community Health Plan, Te Pae Anamata provides a comprehensive approach that aligns our rohe and takiwā health needs and wellbeing aspirations with our overall strategy to measure and monitor the system to ensure it is providing valued services that benefit whānau Māori.**

The health environment in Aotearoa New Zealand has seen significant change and structural reform. The Pae Ora (Healthy Futures) Act created Te Whatu Ora – Health NZ, Te Aka Whai Ora – Māori Health Authority and Iwi Māori Partnership Boards. The establishment of Iwi Māori Partnership Boards brought advising on the commissioning of Health Services, Whānau Voice and monitoring of the health system for hauora Māori outcomes under their mandate. This saw Iwi and Hāpori invest in building their capability and capacity and establish the required infrastructure. Locally this saw Horowhenua become a Prototype for the locality approach, the establishment of Te Pae Oranga o Ruahine o Tararua and Tāhū Ora (back office function), who then drove the development of the Tapatoru Accountability Framework and supported the initial planning of Takiwā (Locality) Plans.







Post the 2023 October election a change in government saw an ideological shift and the disestablishment of Te Aka Whai Ora. Despite turbulent times IMPBs continue to make a major contribution to improving the outcomes for whānau and hāpori. Te Pae Oranga o Ruahine o Tararua IMPB (Te Pae Oranga) remains committed to our collective aspirations and leverage our existing mahi, relationships and infrastructure to ensure we continue to serve the interest of Māori.

Our Community Health Plan is divided into four key chapters:

- **Whakamarama Whānui –** establishes the foundational understanding of Te Pae Oranga, outlining our objectives and the strategies we plan to implement to achieve them. This chapter sets the context for our vision and mission.
- **Te Tapatorutanga –** details our strategic monitoring and commissioning framework. This chapter provides a comprehensive overview of the types of outcomes that we aspire for our people, what we intend to hold the system accountable to and where we will leverage information to influencing commissioning decisions.

- **Rohe and Takiwā Demographics –** Recognises the unique characteristics of our rohe and the diverse needs and aspirations of our whānau Māori who access the health system. This data is essential for understanding these differences and designing our approach accordingly.
- **Hauora Māori Profiles –** showcasing our existing digital dashboards with our goal to expand the available data in order to inform our activities to achieve the desired outcomes identified within our strategic monitoring and commissioning framework.

Moving forward, our plan clearly articulates our Actions and functions in line with our legislative mandate. We are driven by our vision and mission informed by the voice of whānau with the view to making sustainable, enduring changes to services that deliver positive outcomes for our whānau. We expect the system to enable us to fulfil our mandate by providing dedicated resourcing. This includes access to timely, relevant information and collaborative pathways that influence and advance hauora Māori outcomes across our rohe through a mātauranga Māori lens underpinned by whānau voice.

# Our role

Our mission is to influence and advance hauora Māori planning, commissioning, monitoring and success across the wellbeing sector in our rohe through a mātauranga Māori lens underpinned by whānau voice and a living example of Te Tiriti o Waitangi.

This involves setting overarching goals and priorities, ensuring that health services meet community needs and values, and overseeing the effectiveness and quality of these services. We hold ourselves and other stakeholders accountable for meeting legislative duties and upholding responsibilities to whānau Māori. The table below illustrates the alignment between our function as an IMPB and our legislative mandate.



### Amplifying Whānau Voice

- » Conduct community consultations and surveys to gather health needs, aspirations and priorities.
- » Facilitate focus groups and hui with whānau to discuss health and wellbeing.
- » Compile and analyse data from community engagements.
- » Report findings and insights to HNZ.
- » Implement whānau report back on progress cycle.

### Pae Ora Act 2022 Section 30(1)(a):

“to engage with whānau about local health needs and communicate the results and insights to HNZ.”

### Pae Ora Act 2022 Section 30(1)(b):

“evaluate the current state of Hauora Māori for the purpose of determining priorities for improving Hauora Māori.”

### Pae Ora Act 2022 Section 30(1)(d):

“monitor the performance of the health sector in [the IMPB] Locality”

### Monitoring for Outcomes

- » Analyse health data to identify gaps and areas needing improvement.
- » Observing actions from specific contracts and organisations.
- » Ensuring the system delivers to the right populations and takiwā.
- » Collaborate with health professionals and researchers to evaluate health services.
- » Report on the performance of the health sector to HNZ and the community.

### Priorities for Hauora Māori

- » Recommend priorities for health service improvements based on evaluations.
- » Participate in strategic planning sessions with HNZ.
- » Provide input on health priorities based on community feedback and data analysis.
- » Work with HNZ to align national health strategies with local needs.
- » Advocate for resources and support for Hauora Māori initiatives.
- » Monitor the implementation of agreed-upon priorities.

### Pae Ora Act 2022 Section 30(1)(c):

“work with HNZ in developing priorities for Hauora Māori.”

### Pae Ora Act 2022 Section 30(1)(e):

“engage with HNZ to support stewardship of Hauora Māori and priorities for Kaupapa Māori investment and innovation”

### Strategic Commissioning

- » Identify opportunities for investment in Kaupapa Māori health initiatives.
- » Collaborate with HNZ to develop and fund innovative health programmes.
- » Monitor and evaluate the impact of these investments.
- » Advocate for continued support and funding for successful initiatives.

### Inform Hāpori Māori

- » Develop communication strategies to ensure whānau are informed about health services and outcomes.
- » Report back to Māori communities through various channels.
- » Ensure transparency and accountability.
- » Use feedback to improve future health services and reporting processes.

### Pae Ora Act 2022 Section 30(1)(f):

“report on Hauora Māori activities of HNZ to Māori in the IMPB Locality”



# Our Focus

Our key focus areas include:

- » Creating a strategic communications plan to effectively engage whānau Māori within our five takiwā.
- » Strengthening our monitoring framework with detailed information provided by Health New Zealand / Te Whatu Ora and THINKHauora.
- » Partnering to improve hauora data for tangata whaikaha across all monitoring indicators.
- » Developing our own monitoring data dashboards and creating independent data insights.
- » Collaborating with providers in our rohe to ensure hauora Māori outcomes are prioritised.
- » Collaborating with Health New Zealand/ Te Whatu Ora through strategic commissioning.



# Health New Zealand/ Te Whatu Ora Responsibilities

To build a more transparent, collaborative relationship that supports equitable health outcomes, we are asking HNZ to take specific steps that ensure Māori voices, data, and insights are valued and integrated into decision-making processes.

## Our key requests are:

- » Continue to share targets and baseline measures.
- » Provide transparency for services delivered in our rohe to allow for genuine collaboration in commissioning decisions for health services.
- » Ensure an automated flow of data for effective monitoring, with suitable Data Sharing Agreements in place.
- » Take an active, transparent approach that respects Māori data sovereignty—viewing us not just as data consumers but as partners capable of telling our own data stories.
- » Value our insights, with a commitment from HNZ to take meaningful action in response.
- » Use our insights in policy development and engage with us regularly to support ongoing collaboration.

# Minister's Minimum Viable Product (MVP)

In the development of Community Health Plans nationally the Minister has emphasised that the MVP Priorities and Actions must feature. We also acknowledge the role played by the Hauora Māori Advisory Committee (HMAC) and that the essential additions of their priorities brings greater focus, these priorities are:

- » Communicable disease prevention
- » Māmā and Pēpi
- » Pākeke – Primary and Community Care

Te Pae Oranga has identified three further priorities:

- » Mokopuna Ora
- » Oral Health
- » Prevention of Family Harm

In many instances the Minister's MVP, HMAC and Te Pae Oranga priorities overlap. For example, receiving childhood immunisations (MVP priority) is a wellbeing indicator for both Māmā and Pēpi and Mokopuna Ora. These overlaps will be highlighted where they occur in Te Tapatorutanga o Te Pae Oranga.

We have included all of the Minister's 5+5+5 in Te Tapatorutanga o Te Pae Oranga. However, the focus initially will be on the priorities listed below.

MVP Clinical Priority	MVP Action
Māori are protected from communicable disease across the life course through the use of immunisation	Increase timely access to immunisations for whānau Māori with a view to increasing immunisation rates for pēpi Māori.
Pakeke are accessing primary and community healthcare early, with positive outcomes and experiences relating to CVD	Increase access and uptake of (CVD) cardiovascular risk assessments
Pakeke are accessing primary and community healthcare early, with positive outcomes and experiences relating to diabetes	Increase access and uptake of annual diabetes reviews
Detection, screening and diagnosis of cancers are timely, comprehensive and effective	Increase uptake of national cancer screening programmes for Māori
Rangatahi experience stronger mental health and resilience through better access to preventative and clinical mental health services	Increase access to rangatahi mental health and addiction services (non-hospital)



# Tapatoru Framework

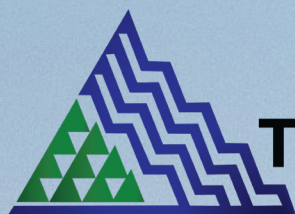
The Tapatoru Framework captures the health and wellbeing aspirations of our rohe and gives focus to our measurement, monitoring, and advocacy for strategic commissioning.

The Tapatoru framework is in its infancy with further implementation and improvement to occur across the ensuing months. It is designed so that it can be refined as new priorities emerge for whānau and hāpori creating a more dynamic framework that represents our duty of responsibility in elevating whānau voice. It provides a strong basis from which to activate a holistic approach to defining the aspirations of our whānau Māori and to monitor the system and its provision of valued (Uara) services that benefit (Hua) them.

## TAPATORU







**TE PAE ORANGA**

RUAHINE | TARARUA

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